From: Borkholm, Clay

**To:** 'microsoft.atr(a)usdoj.gov'

**Date:** 1/2/02 8:43am

**Subject:** Microsoft Settlement

To whom it may concern,

This e-mail concerns the Microsoft antitrust settlement. In my estimation, it is time to put the enormous cost and effort behind us and look forward to the future. Microsoft has been a phenomenal innovator in the industry and deserves to continue to compete effectively. In that Microsoft has, by finding of fact, engaged in unfair business practices, it seem appropriate to censure, fine and monitor Microsoft against anti-competitive practices. However, additional penalties and litigation seems wholly unjustified. It seems that Microsoft, by their very success, has created industry standards in an industry lacking in such sorely needed guidance. This is due to extraordinary growth in the discipline, I'm sure. Because of the lure of wealth, other companies seek any legal means to replace the defacto standards with their own. Litigation is one means to this end, and has become widely accepted as an appropriate business practice. I urge you to see through this attempt and respond with even-handed justice. Turn away those who would tie up the courts in an attempt to weaken the competition.

Thanks for your consideration,

Clay Borkholm Chief Technology Officer BST Consultants, Inc